

Financial Statements of

**TECHNOLOGY EVALUATION IN
THE ELDERLY NETWORK**
(OPERATING AS CANADIAN FRAILTY NETWORK)

Year ended March 31, 2017

TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)

Financial Statements

Year ended March 31, 2017

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KPMG LLP
863 Princess Street, Suite 400
Kingston ON K7L 5N4
Canada
Telephone 613-549-1550
Fax 613-549-6349

INDEPENDENT AUDITORS' REPORT

To the Members of the Technology Evaluation in the Elderly Network (Operating as Canadian Frailty Network)

We have audited the accompanying financial statements of the Technology Evaluation in the Elderly Network (Operating as Canadian Frailty Network), which comprise the statement of financial position as at March 31, 2017, the statements of operations, changes in net assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Technology Evaluation in the Elderly Network (Operating as Canadian Frailty Network) as at March 31, 2017, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, slightly slanted style. Below the signature is a long, horizontal, slightly curved line that serves as a decorative underline.

Chartered Professional Accountants, Licensed Public Accountants

August 3, 2017

Kingston, Canada

TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)
Statement of Financial Position

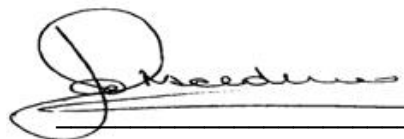
March 31, 2017, with comparative information for 2016

	2017	2016
Assets		
Current assets:		
Cash and cash equivalents	\$ 883,562	\$ 612,146
Short-term investments	31,107	20,299
Due from Queen's University at Kingston	4,854,842	6,204,088
Accounts receivable	144,083	97,544
Prepaid expenses	3,665	24,393
	<u>\$ 5,917,259</u>	<u>\$ 6,958,470</u>
Liabilities and Net Assets		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 199,799	\$ 167,204
Research and interdisciplinary fellowship program payables	1,830,317	37,400
Deferred revenue	3,483,608	6,429,203
	<u>5,513,724</u>	<u>6,633,807</u>
Net assets:		
Unrestricted	403,535	324,663
Commitments (note 3)		
Economic dependence (note 4)		
	<u>\$ 5,917,259</u>	<u>\$ 6,958,470</u>

See accompanying notes to financial statements.

On behalf of the Board:


Member


Member

TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)

Statement of Operations

Year ended March 31, 2017, with comparative information for 2016

	2017	2016
Revenue:		
Networks Centre of Excellence grant	\$ 6,765,064	\$ 6,245,673
Interest income	53,042	48,604
Queen's University at Kingston contributions (note 5(b))	–	73,700
Industry grant and contributions	45,256	38,314
	<u>6,863,362</u>	<u>6,406,291</u>
Expenses:		
Governance and administrative:		
Administrative salaries and benefits	495,391	601,756
Board and committees	53,723	50,698
Computer and printing equipment	2,633	41,524
Consulting services	50,846	24,794
Miscellaneous office	6,129	14,732
Staff travel	27,846	12,323
Audit fees	9,645	8,635
Insurance	8,691	8,586
Administrative office rent	8,942	6,245
Human resource advertising	131	829
Legal fees	4,763	734
Research programs	5,217,901	4,010,652
Interdisciplinary fellowship programs	446,667	684,385
Knowledge translation	356,118	533,351
Networking and partnerships	14,771	294,724
Communications	80,293	47,251
	<u>6,784,490</u>	<u>6,341,219</u>
Excess of revenue over expenses	\$ 78,872	\$ 65,072

See accompanying notes to financial statements.

TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)

Statement of Changes in Net Assets

Year ended March 31, 2017, with comparative information for 2016

	2017	2016
Net assets, beginning of year	\$ 324,663	\$ 259,591
Excess of revenue over expenses	78,872	65,072
Net assets, end of year	\$ 403,535	\$ 324,663

See accompanying notes to financial statements.

TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)

Statement of Cash Flows

Year ended March 31, 2017, with comparative information for 2016

	2017	2016
Cash provided by (used in):		
Operating activities:		
Excess of revenue over expenses	\$ 78,872	\$ 65,072
Change in non-cash operating working capital		
Due from Queen's University at Kingston	1,349,246	2,616,353
Accounts receivable	(46,539)	6,663
Prepaid expenses	20,728	(6,834)
Accounts payable and accrued liabilities	32,595	(182,309)
Research and Interdisciplinary fellowship program payables	1,792,917	(126,224)
Deferred revenue	(2,945,595)	(2,210,932)
	282,224	161,789
Investing activities:		
Decrease (increase) in short-term investments	(10,808)	30,275
Increase in cash and cash equivalents	271,416	192,064
Cash and cash equivalents, beginning of year	612,146	420,082
Cash and cash equivalents, end of year	\$ 883,562	\$ 612,146

See accompanying notes to financial statements.

TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)
Notes to Financial Statements

Year ended March 31, 2017

1. Nature of operations:

Technology Evaluation in the Elderly Network (Operating as Canadian Frailty Network) (“CFN”) is a not-for-profit organization incorporated as a corporation on May 24, 2012 without share capital under the Canada Not-For-Profit Corporations Act.

CFN supports multidisciplinary research related to health care tools, technology and interventions for frail elderly patients and their families. Funded in July 2012 as a part of the Networks of Centre of Excellence of Canada (“NCE”) program, CFN seeks to mobilize collaborations between researchers, industry and other organizations to produce programs and products that further Canada’s economic strength and improve the quality of life for Canadians.

CFN’s mission is to improve the care of frail elderly patients and their families through the development, rigorous evaluation, and ethical implementation of health care technologies including drugs, devices, knowledge products, improvement strategies and tools, ultimately leading to better outcomes for patients and their families, health care professionals and the health care system as a whole. CFN’s tagline, “Improving health care choices for an aging population”, references the importance of information in enabling frail elderly patients receiving the right treatment in the right setting at the right time.

2. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook.

(a) Revenue recognition:

CFN follows the deferral method of accounting for contributions which include government grants. Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Externally restricted contributions are recognized in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or when receivable if the amount received can be reasonably estimated and collection is reasonably assured. Unrestricted investment income is recognized as revenue when earned.

Revenue from industry grants and contributions is recognized when collection of the related receivable is probable, persuasive evidence of an arrangement exists and the amount is fixed or determinable.

TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)
Notes to Financial Statements (continued)

Year ended March 31, 2017

2. Significant accounting policies (continued):

(b) Research programs expenses:

Research programs expenses are recorded as expenses when they become payable. Committed research grants that will become payable in the future are summarized and disclosed as commitments in the notes to the financial statements.

(c) Cash and cash equivalents:

Cash and cash equivalents include cash on hand and short-term deposits which are highly liquid with original maturities of less than three months.

(d) Capital assets:

Purchased capital assets in excess of \$5,000 are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Repairs and maintenance costs are charged to expense. Betterments which extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to CFN's ability to provide services, its carrying amount is written down to its residual value.

(e) Contributed services:

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements.

(f) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. CFN has not elected to carry any such financial instruments at fair value.

Financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, CFN determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount CFN expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)

Notes to Financial Statements (continued)

Year ended March 31, 2017

2. Significant accounting policies (continued):

(g) Employee future benefit liabilities:

CFN is an employer member of the Health Care of Ontario Pension Plan, which is a multi-employer, defined benefit pension plan. TVN accounts for this plan on a defined contribution plan basis as contributions to the benefit plan are determined by the plan administrator and are expensed when due.

(h) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from those estimates.

3. Commitments:

At March 31, 2017, CFN is committed to research and interdisciplinary fellowship program grants that are not accrued in CFN's financial statements as they are not yet payable. Current research and interdisciplinary fellowship program grant commitments, by year and in aggregate, of CFN to be funded by NCE contributions are as follows:

2018	\$ 8,826,804
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4. Economic dependence:

CFN currently generates substantially all of its revenue from the NCE grant. The ability of CFN to continue operations is dependent upon this grant agreement remaining in effect.

CFN entered into a funding agreement effective July 18, 2012 with the NCE, for total funding of \$23,888,157 for operations over a period of five years from the date of execution. To date, total funding of \$23,148,926 (2016 - \$19,488,157) has been advanced to CFN from NCE. In 2017, NCE approved a second funding renewal in the amount of \$23,888,157 for the next five year period commencing April 1, 2017 and ending March 31, 2022.

NCE includes the Canadian Institute of Health Research ("CIHR"), the Natural Sciences and Engineering Research Council ("NSERC") and the Social Sciences and Humanities Research Council ("SSHRC").

TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)

Notes to Financial Statements (continued)

Year ended March 31, 2017

4. Economic dependence (continued):

Aggregate expected funding over the next five years is to be received as follows:

Fiscal year	CIHR	NSERC	SSHRC	Total
2018	\$ 2,428,000	\$ 5,714,000	\$ 779,231	\$ 8,921,231
2019	1,782,000	3,412,157	562,000	5,756,157
2020	4,556,000	326,000	530,000	5,412,000
2021	2,236,000	–	242,000	2,478,000
2022	1,860,000	–	200,000	2,060,000
Total	\$ 12,862,000	\$ 9,452,157	\$ 2,313,231	\$24,627,388

The annual contributions noted above will be released subject to:

- Parliamentary appropriation of the funds in each fiscal period;
- Satisfactory progress, as determined by the NCE Secretariat, towards predetermined milestones for CFN;
- Continuing eligibility of Queen's University at Kingston as the NCE Network Host and CFN; and
- Compliance with the terms of the funding agreement.

TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)
Notes to Financial Statements (continued)

Year ended March 31, 2017

5. Related parties:

(a) CFN is related to Queen's University at Kingston (the "University") and Kingston General Hospital by virtue of the fact that the University and KGH are the host institutions under the NCE program.

Under the NCE Network Host agreement, the University provides certain administrative and Information technology support services.

(b) During the year, CFN received \$58,700 (2016 - \$73,700) from the University's Office of the Vice-Principal (Research) office.

(c) During the year, CFN earned interest income of \$53,041 (2016 - \$44,123) from the University related to CFN's funds on deposit at the University. Included in accounts receivable is \$Nil (2016 - \$13,686) related to this revenue.

(d) CFN approved a research award in the amount of \$266,340 in 2013/14 to be used for the current Scientific Director's research project expenses for the period from October 1, 2013 to September 30, 2015. Research program expenses to date include \$266,340 (2016 - \$184,435) relating to this award.

(e) During the year, CFN purchased curriculum development services for its Highly Qualified Training program from the University in the amount of \$125,000 (2016 - \$125,000).

Related party transactions are recorded at the exchange amount, being the amount of cash consideration paid or payable in respect of the transaction.

6. Pension plan:

As of January 1, 2015, substantially all of the employees of CFN are members of the HealthCare of Ontario Pension Plan (the "Plan"), which is a multi-employer defined benefit pension plan available to all eligible employees of the participating members of the Ontario Hospital Association. The Plan specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

Contributions to the Plan made during the year by CFN on behalf of its employees amounted to \$32,738 (2016 - \$34,340) and are included in administrative salaries and benefits expenses on the statement of operations.

TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)

Notes to Financial Statements (continued)

Year ended March 31, 2017

7. Financial risks and concentration of risk:

(a) Liquidity risk:

Liquidity risk is the risk that CFN will be unable to fulfill its obligations on a timely basis or at a reasonable cost. CFN manages its liquidity risk by monitoring its operating requirements. CFN prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

(b) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. CFN is exposed to credit risk with respect to cash and cash equivalents and accounts receivable. CFN assesses, on a continuous basis, accounts receivable and provides for any amounts that are not considered collectible in an allowance for doubtful accounts. The balance in the allowance for doubtful accounts as at March 31, 2017 is \$Nil (2016 - \$Nil).

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk other than the NCE funding renewal as described in note 4, which impacts CFN's liquidity risk.