

Financial Statements of

**TECHNOLOGY  
EVALUATION IN THE  
ELDERLY NETWORK**  
(OPERATING AS CANADIAN  
FRAILTY NETWORK)

Year ended March 31, 2021

# **TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK**

(OPERATING AS CANADIAN FRAILTY NETWORK)  
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Year ended March 31, 2021

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## INDEPENDENT AUDITORS' REPORT

To the Members of the Technology Evaluation in the Elderly Network (Operating as Canadian Frailty Network)

### ***Opinion***

We have audited the financial statements of Technology Evaluation in the Elderly Network (Operating as Canadian Frailty Network) (the "Entity"), which comprise:

- the statement of financial position as at March 31, 2021
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at March 31, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### ***Basis for Opinion***

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Financial Statements***" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



### ***Responsibilities of Management and Those Charged with Governance for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

### ***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*KPMG LLP*

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Chartered Professional Accountants, Licensed Public Accountants

Kingston, Canada

June 8, 2021

**TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK**  
 (OPERATING AS CANADIAN FRAILTY NETWORK)  
 Statement of Financial Position

March 31, 2021, with comparative information for 2020


	2021	2020
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 1,225,379	\$ 891,219
Short-term investment	101,994	101,774
Due from Queen's University at Kingston	8,830,992	9,033,647
Accounts receivable	24,266	88,577
Prepaid expenses	3,767	3,317
	<b>\$ 10,186,398</b>	<b>\$ 10,118,534</b>

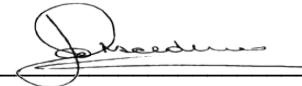
**Liabilities and Net Assets**

Current liabilities:		
Accounts payable and accrued liabilities (note 3)	\$ 143,639	\$ 309,405
Research and interdisciplinary fellowship program payables	528,376	1,215,754
Deferred revenue	8,476,836	7,625,933
	<b>9,148,851</b>	<b>9,151,092</b>
Net assets:		
Unrestricted	1,037,547	967,442
Commitments (note 4)		
Economic dependence (note 5)		
	<b>\$ 10,186,398</b>	<b>\$ 10,118,534</b>

See accompanying notes to financial statements.

On behalf of the Board:

  
 \_\_\_\_\_ Member

  
 \_\_\_\_\_ Member

**TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK**  
**(OPERATING AS CANADIAN FRAILTY NETWORK)**  
Statement of Operations

Year ended March 31, 2021, with comparative information for 2020

	2021	2020
<b>Revenue:</b>		
Networks Centre of Excellence grant	\$ 2,429,018	\$ 4,068,583
Interest income	51,108	217,964
Other	22,500	81,066
	<u>2,502,626</u>	<u>4,367,613</u>
<b>Expenses:</b>		
Governance and administrative:		
Administrative salaries and benefits	658,230	613,029
Office supplies and equipment	16,644	11,832
Audit fees	9,518	10,285
Insurance	8,591	8,334
Staff travel	–	4,000
Legal fees	5,138	2,527
HR advertising	261	–
Research programs	997,521	2,176,723
Knowledge translation	441,978	520,967
Networking and partnerships	37,895	461,294
Interdisciplinary fellowship programs	219,707	228,050
Communications	37,038	35,542
	<u>2,432,521</u>	<u>4,072,583</u>
<b>Excess of revenue over expenses</b>	<b>\$ 70,105</b>	<b>\$ 295,030</b>

See accompanying notes to financial statements.

**TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK**  
(OPERATING AS CANADIAN FRAILTY NETWORK)  
Statement of Changes in Net Assets

Year ended March 31, 2021, with comparative information for 2020

	2021	2020
Net assets, beginning of year	\$ 967,442	\$ 672,412
Excess of revenue over expenses	70,105	295,030
Net assets, end of year	\$ 1,037,547	\$ 967,442

See accompanying notes to financial statements.

**TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK**  
**(OPERATING AS CANADIAN FRAILTY NETWORK)**  
Statement of Cash Flows

Year ended March 31, 2021, with comparative information for 2020

	2021	2020
Cash provided by (used in):		
Operating activities:		
Excess of revenue over expenses	\$ 70,105	\$ 295,030
Change in non-cash operating working capital:		
Due from Queen's University at Kingston	202,655	99,288
Accounts receivable	64,311	(49,694)
Prepaid expenses	(450)	373
Accounts payable and accrued liabilities	(165,766)	(891,886)
Research and interdisciplinary fellowship program payables	(687,378)	(721,049)
Deferred revenue	850,903	1,559,517
	334,380	291,579
Investing activities:		
Increase in short-term investment	(220)	(293)
Increase in cash and cash equivalents	334,160	291,286
Cash and cash equivalents, beginning of year	891,219	599,933
Cash and cash equivalents, end of year	\$ 1,225,379	\$ 891,219

See accompanying notes to financial statements.

# TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK (OPERATING AS CANADIAN FRAILTY NETWORK)

Notes to Financial Statements

Year ended March 31, 2021

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## 1. Nature of operations:

Technology Evaluation in the Elderly Network (Operating as Canadian Frailty Network) (“CFN”) is a not-for-profit organization incorporated as a corporation on May 24, 2012 without share capital under the Canada Not-For-Profit Corporations Act.

CFN supports multidisciplinary research related to healthcare tools, technology and interventions for older patients living with frailty and their families and caregivers. Funded in July 2012 as a part of the Networks of Centre of Excellence of Canada (“NCE”) program, CFN seeks to mobilize collaborations between researchers, industry and other organizations to produce programs and products that further Canada’s economic strength and improve the quality of life for Canadians.

CFN’s mission is to improve care for older adults living with frailty and support their families and caregivers through increasing recognition and assessment of frailty, increasing evidence for decision making, advancing evidence-based changes to care, educating the next generation of scientists and care providers, and by engaging with older adults and caregivers. There are an estimated 1 million older adults living with frailty which will increasingly rise as the population ages. CFN’s vision is to ensure that all older Canadians living with frailty receive the best possible care commensurate with their wishes, while at the same time contributing to the sustainability of Canadian health and social care systems.

## 2. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook.

### (a) Revenue recognition:

CFN follows the deferral method of accounting for contributions which include government grants. Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Externally restricted contributions are recognized in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or when receivable if the amount received can be reasonably estimated and collection is reasonably assured. Unrestricted investment income is recognized as revenue when earned.

Revenue from industry grants and contributions is recognized when collection of the related receivable is probable, persuasive evidence of an arrangement exists and the amount is fixed or determinable.

# TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)

Notes to Financial Statements (continued)

Year ended March 31, 2021

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## 2. Significant accounting policies (continued):

(b) Research programs expenses:

Research programs expenses are recorded as expenses when they become payable. Committed research grants that will become payable in the future are summarized and disclosed as commitments in the notes to the financial statements.

(c) Cash and cash equivalents:

Cash and cash equivalents include cash on hand and short-term deposits which are highly liquid with original maturities of less than three months.

(d) Capital assets:

Purchased capital assets in excess of \$5,000 are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Repairs and maintenance costs are charged to expense. Betterments which extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to CFN's ability to provide services, its carrying amount is written down to its residual value.

(e) Contributed services:

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements.

(f) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. CFN has not elected to subsequently carry any such financial instruments at fair value.

Financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, CFN determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount CFN expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

# TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)

Notes to Financial Statements (continued)

Year ended March 31, 2021

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## 2. Significant accounting policies (continued):

### (g) Employee future benefit liabilities:

CFN is an employer member of the Health Care of Ontario Pension Plan, which is a multi-employer, defined benefit pension plan. CFN accounts for this plan on a defined contribution plan basis as contributions to the benefit plan are determined by the plan administrator and are expensed when due.

The most recent funding valuation of this multi-employer pension plan conducted as at December 31, 2020 disclosed actuarial assets of \$104.0 billion with accrued pension liabilities of \$79.9 billion. This valuation also confirmed that the plan was fully funded on a solvency basis as at December 31, 2020 based on the assumptions and methods adopted for the valuation.

### (h) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from those estimates.

## 3. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are government remittances payable of \$Nil at March 31, 2021 (2020 - \$Nil), which includes amounts for WSIB.

## 4. Commitments:

At March 31, 2021, CFN is committed to research and interdisciplinary fellowship program grants that are not accrued in CFN's financial statements as they are not yet payable. Current research and interdisciplinary fellowship program grant commitments, by year and in aggregate, of CFN to be funded by NCE contributions are as follows:

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2022	\$ 2,169,590
2023	225,224

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# TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)

Notes to Financial Statements (continued)

Year ended March 31, 2021

## 5. Economic dependence:

CFN currently generates substantially all of its revenue from the NCE grant. The ability of CFN to continue operations is dependent upon this grant agreement remaining in effect.

CFN originally entered into a funding agreement effective April 1, 2017 with the NCE, for total funding of \$23,888,157 for operations over a period of five years from the date of execution. In 2020, a one-year extension (extended to March 31, 2023) was granted and approved by the Board of Directors and NCE to accommodate project delays due to COVID-19. COVID-19 funding in the amount of \$764,421 was added to the NCE funding amount which increased the total funding for this six-year period to \$24,652,578. To date, total funding of \$23,331,809 (2020 - \$20,089,388) has been advanced to CFN from NCE.

NCE includes the Canadian Institute of Health Research ("CIHR"), the Natural Sciences and Engineering Research Council ("NSERC") and the Social Sciences and Humanities Research Council ("SSHRC").

Aggregate expected funding over the year is to be received as follows:

Fiscal year	CIHR	NSERC	SSHRC	Total
2022	\$ 1,860,000	\$ –	\$ 200,000	\$ 2,060,000

The annual contributions noted above will be released subject to:

- Parliamentary appropriation of the funds in each fiscal period;
- Satisfactory progress, as determined by the NCE Secretariat, towards predetermined milestones for CFN;
- Continuing eligibility of Queen's University at Kingston as the NCE Network Host and CFN; and
- Compliance with the terms of the funding agreement.

## 6. Related parties:

(a) CFN is related to Queen's University at Kingston (the "University") and Kingston Health Sciences Centre ("KHSC") by virtue of the fact that the University and KHSC are the host institutions under the NCE program.

Under the NCE Network Host agreement, the University provides certain administrative and Information technology support services.

(b) During the year, CFN earned interest income of \$43,647 (2020 - \$205,777) from the University related to CFN's funds on deposit at the University. Included in accounts receivable is \$Nil (2020 - \$Nil) related to this revenue.

# TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)

Notes to Financial Statements (continued)

Year ended March 31, 2021

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## 6. Related parties (continued):

- (c) During the year, CFN purchased curriculum development services for its Highly Qualified Training program from the University in the amount of \$40,000 (2020 - \$90,500).
- (d) During the year, CFN received \$40,000 (2020 - \$40,000) from the University's Faculty of Health Sciences and is included in deferred revenue on the statement of financial position.

Related party transactions are recorded at the exchange amount, being the amount of cash consideration paid or payable in respect of the transaction.

## 7. Pension plan:

Substantially all of the employees of CFN are members of the HealthCare of Ontario Pension Plan (the "Plan"), which is a multi-employer defined benefit pension plan available to all eligible employees of the participating members of the Ontario Hospital Association. The Plan specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

Contributions to the Plan made during the year by CFN on behalf of its employees amounted to \$53,915 (2020 - \$54,111) and are included in administrative salaries and benefits expenses on the statement of operations.

## 8. Financial risks and concentration of risk:

### (a) Liquidity risk:

Liquidity risk is the risk that CFN will be unable to fulfill its obligations on a timely basis or at a reasonable cost. CFN manages its liquidity risk by monitoring its operating requirements. CFN prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations. CFN's economic dependence as described in note 4 impacts its liquidity risk.

### (b) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. CFN is exposed to credit risk with respect to cash and cash equivalents and accounts receivable. CFN assesses, on a continuous basis, accounts receivable and provides for any amounts that are not considered collectible in an allowance for doubtful accounts. The balance in the allowance for doubtful accounts as at March 31, 2021 is \$Nil (2020 - \$Nil).

There have been no significant changes from the previous year in the exposure to risk or policies and the procedures and methods used to measure the risk.

# TECHNOLOGY EVALUATION IN THE ELDERLY NETWORK

(OPERATING AS CANADIAN FRAILTY NETWORK)

Notes to Financial Statements (continued)

Year ended March 31, 2021

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## 9. Impact of COVID-19 pandemic:

In March 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization and has had a significant financial, market and social dislocating impact. At the time of approval of these financial statements, the pandemic continues which has impacted the timely completion of the research and knowledge transfer projects in progress.

COVID-19 has also necessitated the following:

- Mandatory working from home requirements as the entire team is working from home using virtual tools with no impact
- Continuous re-evaluation of the team's work assignments

As a result of COVID-19, many CFN projects are delayed but CFN has received COVID-19 funding which came with a one-year extension to the CFN term which should allow all of the projects to be completed before the end of the CFN term in March 2023.